UNDERSTANDING PROJECT ENVIRONMENT

Understanding the project environment is essential. Some important factors to consider:

- There are numerous constraints imposed upon the project.
- The constraints can change in relative importance over the life of the project and new constraints can appear.
- The assumptions made at the beginning of the project may no longer be valid as the project continues.
- The project manager may not know all of the constraints even though some of them are listed in the project charter.
- The project manager most likely does not have a command of technology in the area where the problem exists.
- The project team members may likewise not have a command of technology in the area where the problem exists.
- The project manager and the team are expected to make a decision in a timely manner even though they may not have complete information.
- The client and all of the associated stakeholders may not be in agreement with the final decision.
- Expecting to always make the right decision is wishful thinking.

From Harold Kerzner’s Project Management 2.0: Leveraging Tools, Distributed Collaboration, and Metrics for Project Success

Check it out at: http://wileyactual.com/ProjectManagement/